**King's College** 

Annual School Plan 2006/2007

## **School Vision & Mission**



King's College is committed to helping each student discover his potential fully, to promoting a balanced education that takes into consideration students' moral,

intellectual, physical, social and aesthetic needs, and to providing a learning environment that is disciplined, stimulating and forward looking.

## Major Area of Concern in 2006-2007

## **Preparation for the New Senior Secondary**

## **Background**

To effectively prepare our next generation to cope with the challenges of the 21<sup>st</sup> Century and the demands of our rapidly developing knowledge-based society, our school, under the auspices of the Education and Manpower Bureau, is committed to implementing the New Academic Structure for Senior Secondary Education and Higher Education (commonly known as "334 Academic Structure") which will commence in the 2009/10 school year. In view of the extensive impact of the reform, a thorough plan for the 334 Academic Structure, including subject arrangement and deployment of teachers, should be formulated as soon as possible in our school.

## **Objectives**

- 1. Help staff gain a deeper understanding of the new academic structure
- 2. Help stakeholders gain a better understanding of the changes by keeping them informed of our progress and proposed changes through continuous communication
- 3. To ensure the smooth implementation of NSS

## **Constraints**

- 1. Class structure:
  - It is still unknown.
  - It will affect the teaching staff arrangement.
- 2. Teaching staff:
  - We have limited freedom over the retention of the staff since teachers will be transferred and / or promoted to / from other government schools.
  - Therefore we may encounter some difficulties when dealing with the implementation of Liberal Studies and arrangements for teacher training
- 3. Classroom capacity:
  - The capacity in each classroom varies.
  - About 1/4 of the classrooms are too small for over 40 students.

# **Implementation Plan**

Area	Things done in 2005-06	Actions to take / Aspects to be reviewed in 2006-2007	People in Charge	Success Criteria
Class Structure & Curriculum	<ul> <li>Re-examined the strengths, vision and mission of the school.</li> <li>Conducted a Teacher Survey on subject preferences and interests.</li> <li>Draft 334 Curriculums (Version 1).</li> <li>Reviewed existing S1-2 Integrated Humanities and completed the production of the teaching materials for the implementation of S3 I.H.</li> <li>Reviewed the implementation of the Curriculum-integrated Project learning</li> </ul>	<ul> <li>Propose Class Structure in Senior Secondary, taking into the physical constraints of the school</li> <li>Review the existing curriculum and decide on elective subjects that can be offered in 2009-2010 with special consideration for progression of study, the possibility of offering more choices in SS1, the mode(s) of provision of COS, the approach of the subject "Science", etc.</li> <li>Conduct a Teacher Survey on subject preferences</li> <li>Conduct an S4 Student Survey on subject preferences and/interests</li> <li>Draft Time Allocation for core subjects, esp. Liberal Studies as well as elective subjects</li> <li>Review time-tabling, including the possibility of block-timetabling, length of a teaching period, cycle-based timetabling, split classes, parallel subject time-slot, etc.</li> </ul>	APs , NSSC Team, i/c of Key Learning Areas, subject department heads, Careers Committee  NSSC Team  NSSC Team, S4 Form Teachers  APs, NSSC Team  APs, NSSC Team, Time-tabling Team	Proposal submitted to EMB  The NSS curriculum fixed at the end of 06-07  Survey conducted and results analyzed  Survey conducted and results analyzed  Time allocation drafted  Time-tabling drafted

Area	Things done in 2005-06	Actions to take / Aspects to be reviewed in 2006-2007	People in Charge	Success Criteria
Other Learning Experience ( OLE )		Decide on how the activities for OLE will be arranged, e.g. a mixed mode of normal lesson and a block timetable, special timetable after school, etc.	i/c of the OLE, ECA, Counseling, C & M Education, Careers, Discipline, Student Union, Social Service Group, Mode of Learning, Physical Education and Arts Education	Decision made
		• Consider the format of the Student Learning Profile (SLP)/portfolio		Format drafted
		<ul> <li>Consider the method(s) of collecting information from students and/or staff concerned</li> </ul>		Method(s) decided
Pedagogy	<ul> <li>Voluntary participation in peer lesson observation, trying out of student-centered pedagogy, etc.</li> <li>Teacher training in Liberal Studies and other subjects.</li> </ul>	• Appoint a teacher i/c & set up a Committee to promote / strengthen /introduce pedagogy essentials for achieving the objectives of the new/revised curricula offered under the new Senior Secondary Structure. The Committee will also institutionalize peer lesson observation, collaborative teaching and lesson preparation, etc.	Principal and APs	Teacher appointed Committee set up
1 cdagogy		<ul> <li>Nominate teachers who may be appointed to be the first batch of teachers to teach LS and selected teachers to teach subjects involving major changes in content and pedagogy</li> </ul>	i/c of LS and subject panels	Plan for institutionalizing peer lesson observation, collaborative teaching and lesson preparation, etc. made and implemented
				Teachers concerned have received training

Area	Things done in 2005-06	Actions to take / Aspects to be reviewed in 2006-2007	People in Charge	Success Criteria
	<ul> <li>New strategy for remedial work.</li> <li>English and Chinese teachers being trained in</li> </ul>	<ul> <li>Advise teachers to receive training in the new modes of assessment of different subjects, e.g. SBA</li> </ul>	All staff	Teachers concerned have received training
Assessment	SBA.  • Decide when to implement the SBA in English and Chinese	• Fix the weighting for written and other forms of assessment of different subjects and devise methods to ensure fairness in the assessment	Subject panels	Weighting fixed.
	subjects.	Consider the methods to record student's Other Learning Experience (OLE)	i/c of OLE	Methods suggested
	<ul> <li>Set up the NSSC Committee.</li> <li>Assign Key Learning Areas heads, e.g. one</li> </ul>	<ul> <li>School Management appoint teachers i/c(s) for Curriculum Development and Other Learning Experiences (OLE)</li> </ul>	Principal and APs	Teachers appointed
	KLA head for Physics, Chemistry and Biology panels to deal with the	<ul> <li>School Management set up the Liberal Studies Committee</li> </ul>	Principal and APs	Committee set up
School Organization	334 reform.	School Management assign Key Learning Areas heads to deal with the NSSC reform	Principal and APs	Instructions given
		School Management nominate senior teachers to attend leadership workshops	Principal and APs	Teachers have attended and shared their experiences with other teachers

Area	Things done in 2005-06 Actions to take / Aspects to be reviewed in 2006-2007		People in Charge	Success Criteria	
Communication Plan  Sharing sessions with senior staff, teachers, non-teaching staff and other stakeholders about the progress, plan and vision.  Other means of communications will also be used, e.g. Parents' Days, KC 80th Anniversary Celebration Activities.		Keep staff, School Management Committee, parents and students concerned informed of the development and progress of the NSSC and the preparation the school has made through letters/in staff meetings	APs and NSSC Team	Letters issued and information given in staff meetings	
	<ul> <li>Teacher survey.</li> <li>Analysis of staffing needs.</li> <li>Staff development plan.</li> </ul>	Organize a professional programme to explain to all staff about the 334 Reforms and the NSS Curriculum before September	APs and NSSC Team	Programme conducted with positive feedbacks from staff	
	<ul> <li>Utilization of TPPG and CEG.</li> </ul>	Analyse staffing need	APs and NSSC Team	Analysis completed	
Training	• Extra manpower enlisted to support Chinese, English and	Help staff to set up their own Staff Development Plan	APs and NSSC Team	Staff have completed their development plan	
& Human Resources	Mathematics teachers.	Determine criteria for nominating teachers to receive training and nominate teachers to attend training	i/c key learning areas	Selected teachers have completed training	
		<ul> <li>Make a manpower projection and prepare a staff establishment projection plan at the end of 06-07</li> </ul>	APs and NSSC Team	Manpower plans made	

Working group: Mr. Yuen Ping Nam i/c Mr. Tse Wai Man Mr. Lee Hon Bon

King's College Plan on the use of Capacity Enhancement Grant, EMI school additional support 2006-2007

Task Area	Major Area(s) of Concern	Strategies/Tasks	Benefits Anticipated	Time Scale	Enumeration + benefit	Success Criteria	Methods of Evaluation	People Responsible
<ul> <li>CEG, TPPG, creating space for teacher</li> <li>Coping with diversity of abilities of students</li> </ul>	regular teachers from their heavy teaching load	<ul> <li>1 teacher to assist the English department</li> <li>2 teachers to assist the Chinese Department</li> <li>1 teacher to assist the Maths Department</li> </ul>	<ul> <li>Most teachers can spare time to plan for the new senior secondary curriculum</li> <li>Teachers benefit from less teaching workload and can better prepare for and design their teaching activities</li> </ul>	Sept 2006 to August 2007	Salary of the supply teacher \$226,926 (18,010×12×1.05 5% MPF for 12 months N.B. same terms and conditions as AEO	<ul> <li>Improvement in students learning attitude</li> <li>Results of public examination improved</li> </ul>	<ul> <li>Performance appraisal on the teacher.</li> </ul>	Subject Panels of English,, Chinese and Maths Department. APs
• CEG, creating space for teachers	teachers' administrative duties To re- engineering work flow	<ul> <li>to employ one School         Administrative Officer</li> <li>to take minutes for         committee meetings.</li> <li>to take up certain         administrative duties of         teachers</li> <li>to seek ways to reduce         non-teaching duties of         teachers</li> <li>to supervise and monitor         Clerical Assistants</li> <li>to perform other         administrative duties as         assigned</li> </ul>	<ul> <li>Most teachers can spare the time used on non-teaching duties to plan teaching and learning activities to cope with the diverse and special needs of students with varied abilities</li> <li>Most teachers can spare time for preparing and designing IT teaching materials</li> </ul>	Sept 2006 to August 2007	Salary of the School Administrative Officer \$206,360 (\$14,885×12)×1 .05 MPF 10% gratuity after contract	<ul> <li>Teachers found their administrative workload reduced.</li> <li>Favourable comments from teachers</li> </ul>	<ul> <li>Performance appraisal on the School Administrative Officer</li> </ul>	APs
• CEG, creating space for teachers	teachers' non- teaching and clerical duties  To reduce the clerical duties of the teacher librarian  To assist in the implementation	To employ one General Clerk  to perform clerical duties to release teachers' non- teaching duties  to enter, file and update student records  to type supplementary materials, test and examination papers  to perform other clerical duties as assigned by the school	<ul> <li>Most teachers can spare the time used on non-teaching clerical duties to plan teaching and learning activities to cope with the diverse and special needs of students with varied abilities</li> <li>Most teachers can spare time for preparing and designing IT teaching materials</li> </ul>	Sept 2006 to August 2007	Salary of the general clerk for the period \$93,744 (\$7,440×12)×1. 05 5% MPF for 12 months plus 7-day paid annual leave	• Assist teachers and to relieve their administrative workload	Performance appraisal on the Clerical Assistant	APs

assist teachers when they are absent to attend NSS courses • EMI school additional support, to enhance students' language proficiency	teachers to prepare teaching materials.  To assist teachers to promote special teaching activities  To substitute teachers when they are absent for the NSS courses  To reduce the number of supplementary periods taken by teachers  To further	assistants  to assist teachers in organizing and conducting special teaching/learning activities, particularly language proficiency enhancement activities, both inside and outside the classroom and outside normal school hours  to assist in using IT for teaching, e.g. in the MMLC  to assist teachers in the sourcing and preparation of teaching aids  to substitute teachers on NSS courses  to assist teachers with their administrative duties	<ul> <li>More outside classroom teaching and learning activities can be organized</li> <li>Classroom activities can be better arranged and controlled</li> <li>Teachers are willing to try out more activity approach teaching/learning activities</li> <li>Smooth transition and no chaos in school administration when teachers are out on NSS courses</li> </ul>	September 2006 - August 2007	Salary of the Teaching Assistant for the period \$141,926 (\$10,240×12)×1 .05 5% MPF for 12 months	<ul> <li>More teachers are willing to try out new teaching activities and strategies</li> <li>Results of lower achievers improved</li> <li>Results of public examinations</li> <li>Language standard of students improved</li> <li>No. of substitution class taken by the TA</li> </ul>	<ul> <li>No. of outside classroom teaching and learning activities</li> <li>No. of substitution class taken by the TA</li> </ul>	Subject Panels of English, Chinese and maths Department, APs
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Total **\$1,917,438** 

Budget for CEG, TPPG, EMI additional Support (Sept 2006 to Aug 2007)

SMC Paper II

	Funds	Salary + MPF
CEG(Sep2006-Aug 2007)	1,054,009	
TPPG for 1 1/3 years	660,000	
EMI school additional funding 1/3 year	160,000	
Funds transfer from other educational purpose	(43429)	
School Admin. Officer		206,360
General Clerk		93,744
5 Teaching Assistants		709,630
4 Temporary teachers (AEO)		907,704
Total:	1,917,438	1,917,438

Prepared by

Kwan Cheung Chau wan Assistant Principal

# Additional Support for EMI Schools Strategy and Implementation Plan for King's College

## (A) Present state of play

As an EMI school with a student intake of mainly Band 1 students, most of our boys are proficient in English and can learn through English as the MOI. Around 20 students (10%) of the intake have difficulties in learning through English.

## (B) A holistic school-based plan

- ✓ Enhancing an English-rich language environment through a more systematic coordination of activities for clubs/societies related to English, i.e the English Society, the Drama Club and the English Debating Club.
- ✓ Strengthening professional development of teachers by enhancing and upgrading their skills in conducting choral speaking practices.
- ✓ Continuation of the English in the Main Stream Programme to enhance professional development of teachers in the other subject areas.

## (C) Targets to be attained

- ✓ The school is filled with English-rich language environment as most of the bulletins, announcement and activities are conducted in English.
- ✓ There are more number of students taking part in the School Speech Festival and students are confident to use English in their dialogue in school.
- ✓ Teachers across the curriculum are confident to use English as MOI.

## (D) Budget

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Measures/Activities to be	<b>Estimated Cost</b>	Delivery date
Funded by the Scheme		
(1) to hire a teaching assistant to assist the English	\$145,000	January,2007
Department to coordinate activities		
(2) to hire tutor service i.e. choral speaking	\$15,000	January,2007

## **Cash Flow**

School year	06-07	07-08	08-09
Cash Requirement	\$160,000	\$170,000	\$170,000